

INNOVATION STARTS HERE

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# ANNUAL REPORT

June 2015 - June 2016



**dnet**

A social impact enterprise

We are a ever learning and curious set of people,  
on a journey to create an impact in the lives  
of the people of Bangladesh and beyond



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on a journey to create an impact in the lives  
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Since inception Dnet  
reached

Dnet is now beyond Bangladesh  
Infolady model is being replicated in Haiti

3million  
citizens

64  
districts in Bangladesh

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## ANNUAL REPORT -2015-16



We are currently hosting **100+** talents to carry the impact forward

## Vision

A society where information and knowledge facilitates participation of all stakeholders for generation of wealth and its equitable distribution for poverty alleviation.

## Mission

Promote innovative and sustainable solutions by integrating social enterprise models that impact marginalized lives in Bangladesh and beyond

## Core values

Dnet embraces and follows five core values

**Mutual Respect:** We belief in treat the other person the way they want to be treated.

**Integrity:** We patronize strong moral principles and the quality of being honest, disciplined, committed and resilient.

**Accountability:** We appreciate and accept the willingness to take responsibility for one's individual actions.

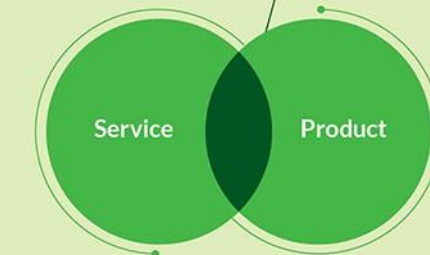
**Conscious Spending:** We mindful of where every money goes, and a comfort with how to spend.

**Empathy:** We recognizing emotions in others, understand other's perspectives and situation.

# Dnet 3.0

## Evolved

Every step we take is a statement. Our bittersweet journey made us better, taught us to embrace the challenges and shaped our identity. With arms wide open and a heart full of warmth, we continue to move along our path.



## Improved

Growth is important, but what's more important alongside is betterment. We're the ever learning, knowledge hungry set of people, in a relentless effort to improve ourselves and we're going to keep it that way.

## Driven

Everything we do, comes from our heart. Deep down, there is a sheer driving force in all of us, which works like an evergreen source of inspiration. It is that glowing aura of that lies in the core of our work, and keeps motivating us for the better.

Dnet is a social enterprise that designs innovative product and service solutions for women, children and youth in rural and urban settings to create social impact, and for institutions to enhance capacity and productivity

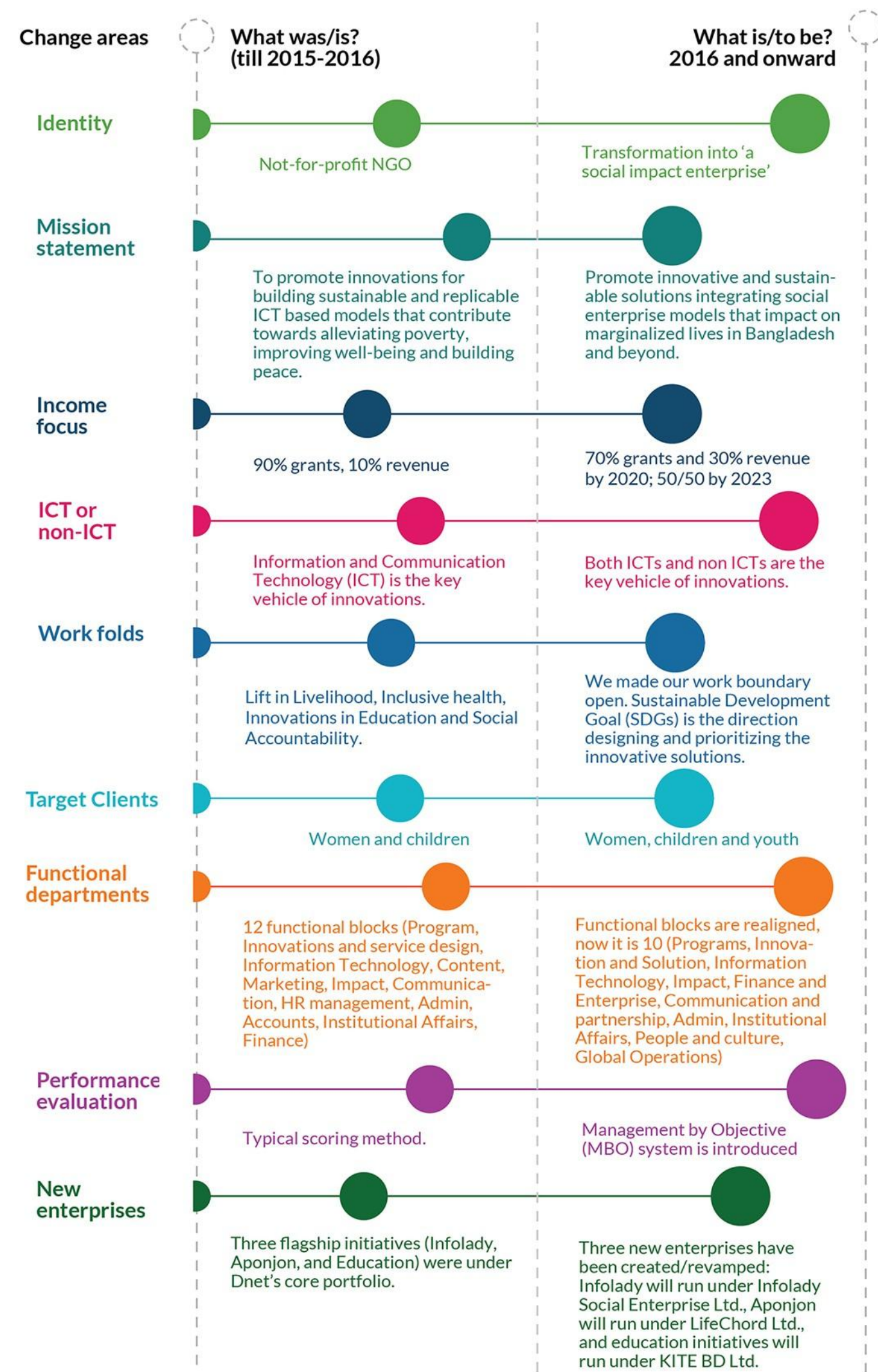


# Renovation of Dnet:

## Let's hyperdive into a new world of innovations

Continuing its journey towards excellence and transforming the lives of underprivileged and marginalized people for a better and improved society, Dnet has come a long way as a social enterprise. Creating replicable, sustainable and scalable flagship initiatives, Dnet has successfully grown over the past 15 years and now, it has stepped into its 16th year. To commemorate this milestone, Dnet team went for a three-stage retreat and made plans for the time ahead. There are many other plans for celebrating this achievement which includes expressing gratitude to everyone who have been a part of this journey through thick and thin. As Dnet has grown, its reach and responsibilities have also grown and plans are there to broaden the perspective and activities to reach out to more people so that a bigger impact can be done for the society.

Dnet thanks all its past and present employees, stakeholders, partners, well-wishers and collaborators for the constant support and motivation. Dnet will continue its journey to serve the people of the society and to provide them with better atmosphere and situations so that their lives become easier and they can empower themselves as well as other people around them so that everyone can join in and be a change maker. Dnet family sat together and reflected upon the achievements, failures and happenings of the previous years and also mapped the future plan. The team analyzed the present situation, identified factors that can improve the overall productivity, discussed the values of the organization, reviewed the future plans and the changes that are required to be made, the distribution of responsibility, reviewing the activities of each team and the overall reorganizing and structuring as per necessity to get prepared for the execution of the agreed upon agendas. The following changes are made in strategies and structure of Dnet, to make Dnet functional with new approaches:





# Monthly Headlines

September 2015

Dnet participated and showcased its key innovations in the Bangladesh Internet Week held during 5-7 September at Dhaka, and received the attention of the young audience.

The design and plan of Baby Basics Bangladesh Program were tuned through a two-days long annual workshop to make its 2nd year journey effective, held during 1 to 2 September at Gazipur.

Dnet's People and Culture team organized a talent development workshop, held during 5-6 September at Dhaka on the issue of advanced project management for the potential leaders of Dnet to make their knowledge and skills coherent with future trends.

August 2015

Three member team from Dnet participated in core skills trainer validation workshop during 18-20 August in Colombo, Sri Lanka, hosted by the British Council. The workshop was aimed to develop a trainer pool to offer quality training to secondary school teachers. Participants from Bangladesh, Sri Lanka, Afghanistan and Pakistan attended there to take the quality training forward in their respective countries.

October 2015

Dnet observed International Right to Information Week, 2015 in collaboration with the Information Commission Bangladesh and non-state actors, centrally as well as at the district and sub-district level.

November 2015

ICT State Minister Zunaid Ahmed Palak, MP spent a day on 29 November 2015 with the Infoladies at Kulaura, Moulvibazar for a ground level experience. He experienced the daily work style of an Infolady, efforts they give for the community, and opportunities for ICT based women social entrepreneurs in Bangladesh.

Dnet recognized best Infolady and Hub in an award giving ceremony on 4 November 2015 at its Head Office. Shaheen Anam, Executive Director, Manusher Jonno Foundation, chaired the event and handed over the award to six Infoladies and two hubs from different parts of Bangladesh for their best performance and contribution to the community.

December 2015

Dnet organized training for 4 non-state actors in Bangladesh at Dhaka during 23 to 24 December on Repatriation Information Management System (RIMS), an ICT based system for protection of children from cross border trafficking under the Missing Child Alert project. Similar trainings have also been designed for non-state actors in India and Nepal.

July 2015

Partnership agreement was signed with SMC Enterprise Ltd., M.M Ispahani Ltd. and SSLCOMMERZ for enhancing Infolady's service basket to offer information with lifestyle products to the rural citizens.

A three-days project monitoring and evaluation training was organized for twelve partner organizations of Baby Basics Bangladesh Program. Representatives from partner organizations received hands-on training on M&E techniques and the use of web-based real-time monitoring dashboard

January 2016

MoU signed between Dnet and ICT Division, Ministry of Post, Telecommunications and ICT to work together through utilization of the benefits of ICTs for creation of impact in the lives of the marginalized communities in Bangladesh.

Dnet celebrated its 15th anniversary and set new mandates as a social enterprise for next six years (2016 to 2021) through a retreat event at Cox's Bazar during 11-14 January. Dnet's portfolio, business model and team was reformed to lead the new dynamics forward



February 2016

Dnet participated as one of the strategic partners in the Policy dialogue on 'Social Enterprise: Impact and Opportunities' hosted by the British Council in Dhaka during 24-25 February. National and International state and non-state actors attended as panelist, and shared their notable views on the policy issues to take the social enterprise forward.

Dnet participated in the Trafficking in Persons (TIP) international Conclave-II in Siliguri, India during 12 to 13 February to formulate feasible solutions on the issues of trafficking, which can therefore be implemented and monitored for successful follow up.



March 2016

Dnet and MCC Ltd. jointly signed an MoU with ICT Division, Government of Bangladesh to establish and operate National Helpdesk, a 24/7 one-stop hotline solutions for the citizens of Bangladesh to help and assist them on their life and livelihood issues for smiles and well-being.

Dnet participated to the Bangladesh Women in Technology IT show on 6th March on the occasion of International Women's Day 2016 to present Dnet's ICT based women entrepreneurship initiative, Infolady.

April 2016

Two mobile apps 'Aponjon Shogorbha' and 'Aponjon Koishor' were launched on 7th April in an event graced by Zunaid Ahmed Palak, State Minister, ICT Division; Her Excellency Marcia Stephens Bloom Bernicat, Ambassador of the United States to Bangladesh and distinguished guests from state and non-state institutions. The 'Aponjon Shogorbha' targets pregnant mothers, and 'Aponjon Koishor' targets adolescents' girls and boys by providing information and counselling service.

May 2016

Aponjon initiative participated in the National Conference on Sexual and Reproductive Health and Rights on 3rd May, organized by the Embassy of Sweden, Royal Embassy of Netherlands, UNFPA, UNICEF and RHSTEP to share the present scenario of high priority SRHR issues and opportunities in Bangladesh.

Dnet participated in the Grand Jury event of mBillionth South Asia Award 2016 as a country partner on 28th May in New Delhi, India to recognize the best mobile innovations for development in South Asia.

Dnet facilitated a training in India on Repatriation Information Management System (RIMS) deeming protection of children from cross border trafficking, hosted by Plan International, India during 23-24 May, where eleven non-state institutions from Kolkata, Delhi and Mumbai participated.

June 2016



In order to expand Infolady model countrywide, Infolady selection round at Natore began. Zunaid Ahmed Palak, State Minister, ICT Division and the District authorities graced the start-up round at Natore.

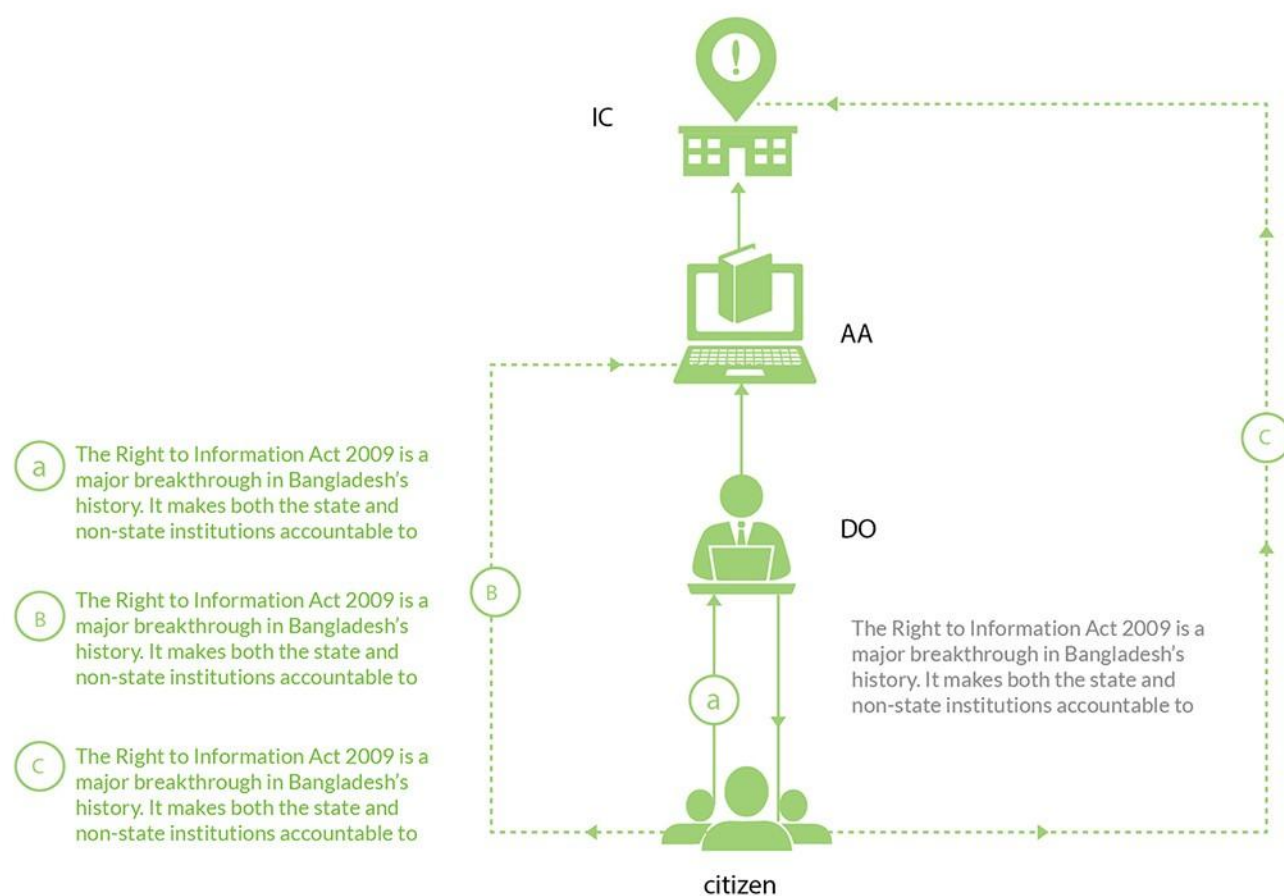


## Web based Right to Information (RTI) application tracking solution

The Right to Information Act 2009 is a major breakthrough in Bangladesh's history. It makes both the state and non-state institutions accountable to establish good governance and reduce corruption. Seeking information through provision of the RTI Act 2009 is a journey of establishing truth and justice. The radical expansion of Digital Bangladesh deems a technology based solution for the application of RTI Act 2009, which has been developed by Dnet in collaboration with Information Commission, Bangladesh.

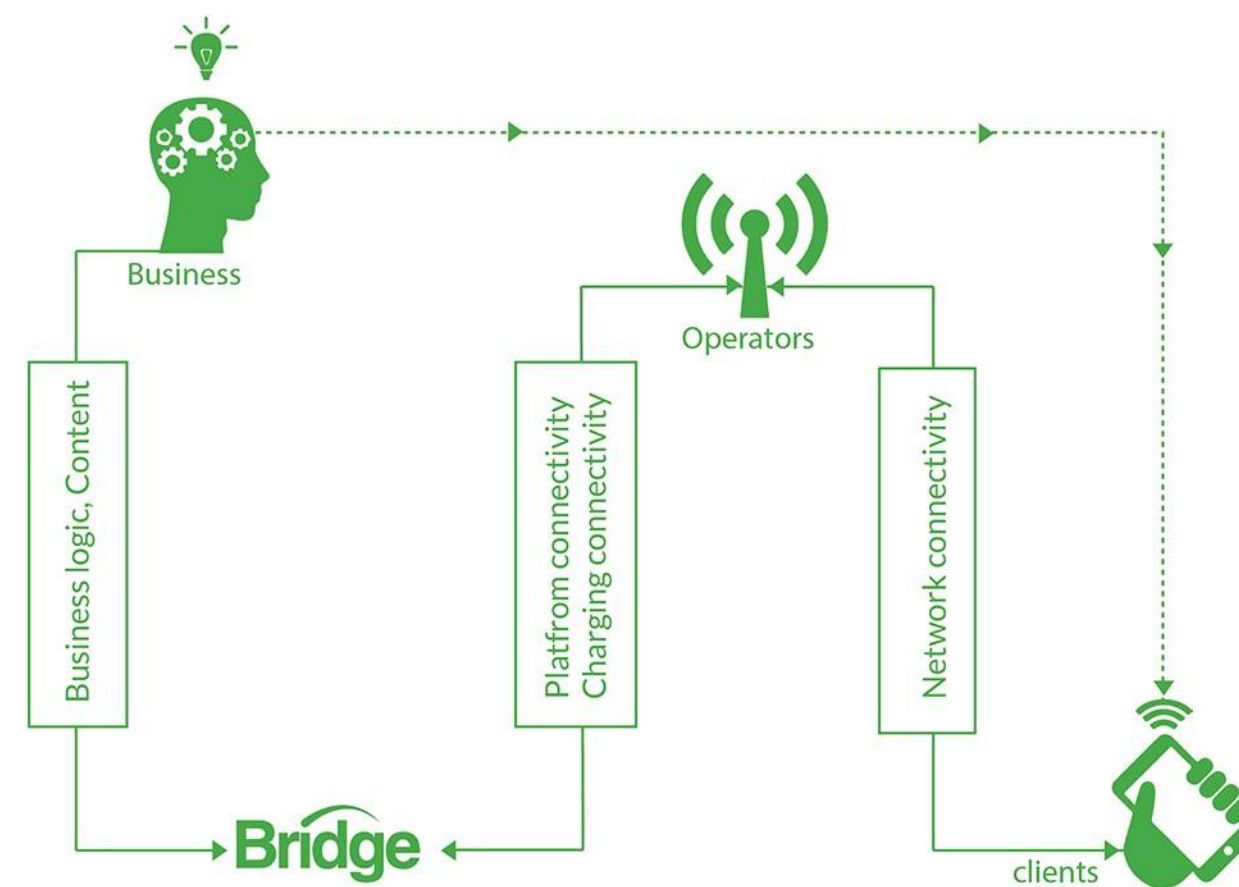
This solution is an online platform where general citizens directly (or via assistance) can file applications to respective authorities (Designated Officer) for desired information via the portal and get SMS alert on every end data transaction. They can file appeal applications to next level authorities and also complain to Information Commission as well as track the responses in real-time. Respective authorities can respond to citizen's application online, can monitor the overall status for smart management decisions. Information Commission can centrally monitor the country status using the system dashboard and produce consolidated report. Now, the authorities have to be equipped with the required skills and citizens to be mobilized to use the system. Please see the look of the system by visiting:

[www.rtitracker.dnet.org.bd](http://www.rtitracker.dnet.org.bd)



## Telecom platform solution to offer Tele-VAS and digital Services

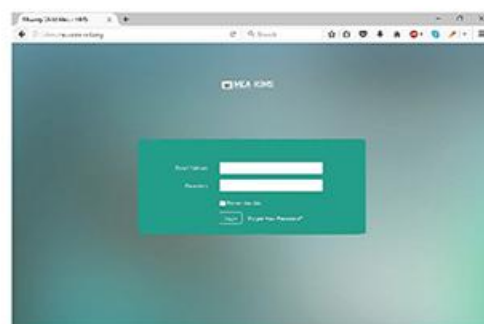
In Bangladesh, the growth of mobile users created demand among many development and corporate agencies to reach out to their beneficiaries through mobile based channels. Deeming the need, Dnet developed a telecom platform solution (named Bridge solutions) to offer tele-VAS (Value Added Service) and digital services in connection with the telecom operators in Bangladesh. Bridge solution serves the need of the development and corporate agencies to provide VAS and digital services to their client base. It is the first fully functional OBD (Outbound Dialing), SMS (Short Message Service), IVR (Interactive voice response), and USSD (Unstructured Supplementary Service Data) platform developed in Bangladesh. It allows to provide service to subscribers through subscription based SMS and voice content, bulk SMS and voice call, push-pull SMS and voice content, and USSD menu based service. The Bridge has a separate portal for reporting and management for VAS providers.





## Key Innovations of this Year

### Repatriation Information Management System (RIMS) solution



Human trafficking is one of the most heinous crimes against humanity. Women and children in Bangladesh are the most affected being trafficked mainly to India and Nepal. Prevention, protection, rescue, repatriation, rehabilitation and reintegration are the major element to address the trafficking issues. Repatriation of the rescued victims to the home country is a crucial component. After rescue, the survivors' repatriation to the destination country takes a long time due to manual and uncoordinated cross border documentation system.

Dnet as regional partner of Missing Child Alert (MCA) developed a web based cross border Repatriation Information Management System (RIMS) to facilitate the responsibilities of state and non-state actors in repatriation process of a victim. It is a web based system to bring the cross border state and non-state actors together in repatriation process. It provides cross border uniformity in information records and management, real-time tracking of cases and auto notifications on every end data transactions. It aids to store data over the time for evidence, data analytics to reduce bottlenecks and coordinated cross border repatriation management decisions. Dnet is providing knowledge and skills to state and non-state actors in Bangladesh, India and Nepal for effective utilization of RIMS solutions.

### RTI Act 2009 mobile app

A mobile app on 'RTI Act Bangladesh' has been developed this year. This app provides information and know-how in a simple way for the use of RTI Act 2009. It serves the citizens, activists and supply side authorities to improve their knowledge and awareness about functionalities of RTI Act 2009. Using this app, users can understand the benefits of RTI Act 2009, the need of information for addressing problems and irregularities, know the access points for particular information, the ways to use RTI Act 2009, procedure of filing application to respective authorities, the timelines for receiving the response, and about which type of information is accessible and which type is confidential. Activists can get advanced guidance to assist citizens and play their role. Authorities (information providers) can get guidance to comply with their responsibilities. This app can be downloaded from google app store by this link:

<https://play.google.com/store/apps/details?id=com.mccltd.rti>



## Key Innovations of this Year

### Mobile content solutions for access to information

#### Mobile app for pregnancy care

Pregnancy is one of the most critical journeys for any women. There are expectant mothers who face diverse challenges during this period due to lack of information and knowledge. Dnet launched a mobile app named 'Aponjon Shogorbha' to support expectant mothers with week by week information on the progress and situations of her pregnancy. This app delivers pregnancy care information and vital advices, essential alerts, pregnancy management calendar, diet planning facilities etc. It is the highest reaching mobile app in Bangla language with the most useful information, which serves the expectant mothers who own a smartphone. This app can be downloaded from google app store:

<https://play.google.com/store/apps/details?id=com.bd.aponjon.pregnancy&hl=en>



#### Mobile app for adolescent reproductive health care

Adolescence is a transitional stage of human life when physical and psychological changes occur rapidly without any warning. Girls and boys get worried and feel hesitant to share their feelings with anyone, sometimes not even their parents. 'Aponjon Koishor' is a mobile app which has been developed to address these challenges and for the wellbeing of adolescents about their reproductive health. This app covers information about physical and psychological changes of adolescent girls and boys, meets their interests and curiosities and helps to deal with the family and social relationships. It creates awareness on reproductive system, sexually transmitted diseases, HIV, thoughts before and after marriage, family planning, issues of pregnancy and post pregnancy and many more. Over the phone counseling line and online live chat are embedded services of this app. This app can be downloaded from google app store by the following link:

<https://play.google.com/store/apps/details?id=com.mcc.adolosest&hl=en>





**3**

**3 GOOD HEALTH AND WELL-BEING:** "Ensure healthy lives and promote well-being for all at all ages".

Dnet and its family enterprises are working to form a basic principal health care system collaboratively, aiming more on prevention rather than remedial system to empower the beneficiaries through use of various technologies.

**4**

**4 QUALITY EDUCATION:** "Ensure inclusive and quality education for all and promote lifelong learning".

Dnet is concentrating both on empowering the teachers and learners through the use of technology, stemming from its belief that human interaction will remain key to an empathetic teaching-learning process.

**5**

**5 GENDER EQUALITY:** "Achieve gender equality and empower all women and girls".

Dnet believes that gender parity begets prosperity and therefore constantly working to empower women for building confidence and bringing out their innate potential through the creation of various opportunities.

**8**

**8 DECENT WORK AND ECONOMIC GROWTH:** "Promote inclusive and sustainable economic growth, employment and decent work for all".

Employment creation for youth is a national priority. Dnet's works target to create new employment opportunities for young generation through the use of technology.



In harmony with SDGs, Dnet has embraced and is contributing to achieve the following goals.

**9**

**9 INDUSTRY, INNOVATION AND INFRASTRUCTURE:** "Build resilient infrastructure, promote sustainable industrialization and foster innovation".

Dnet's motto is to nurture innovation in the institution and the industry - both locally and globally.

**10**

**10 REDUCED INEQUALITY:** "Reduce inequality within and among countries".

Dnet's focus is on empowering and bettering the marginalized communities through equitable approach.

**16**

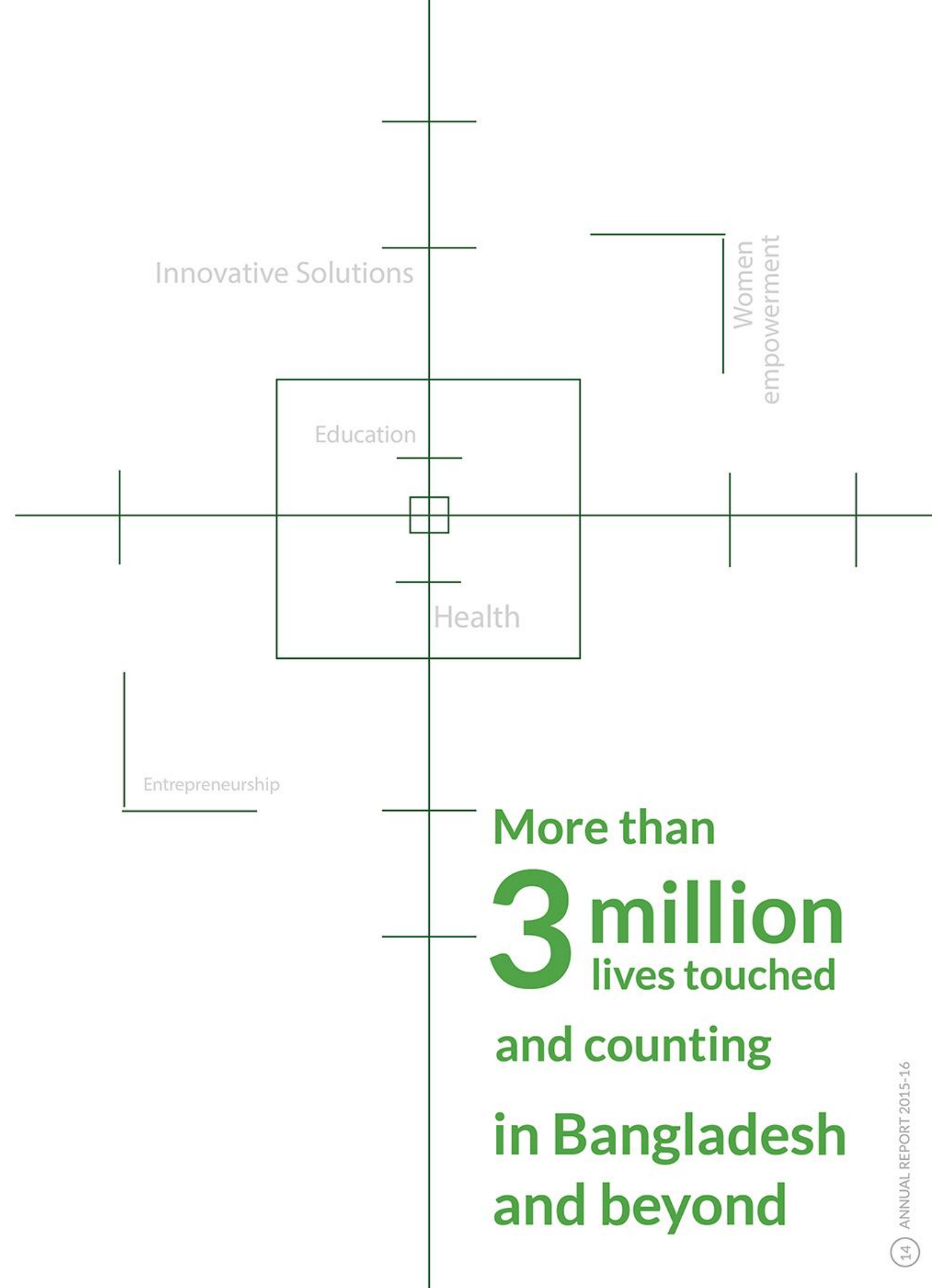
**16 PEACE, JUSTICE AND STRONG INSTITUTION:** "Promote just, peaceful and inclusive societies".

Social accountability and governance is one of the key focus of Dnet for protection of citizens from social vulnerabilities, which contribute to this goal

**17**

**17 PARTNERSHIPS FOR THE GOALS:** "Revitalize the global partnership for sustainable development".

Dnet believes in collaborative partnerships, is a key to success. Since inception, Dnet has built partnership with many local, national and global entities. Dnet will continue to pursue mutually meaningful partnership for achieving specific goals.



More than  
**3 million**  
 lives touched  
 and counting  
 in Bangladesh  
 and beyond



## Lift in Livelihood

Lift in livelihood initiative aims to promote a knowledge-based economy, where ICT-based skills and innovative designs create new income opportunities for youth and women. Dnet conducted R&D to create new income opportunities through leveraging the potentials of ICT. Women-for-Women family based Infolady model was created, where a young woman entrepreneur equipped with modern ICTs (tablet, smartphone, dongle) travels the 'last mile' on her bicycle and facilitates well-being in the marginalized lives through the creation of informed choice options. Infolady establishes a fee-for-services operations- 'service with information', or 'service and product with information'. Every Infolady earns through providing agriculture, healthcare, personal-hygiene, family planning, education and ICT services.

**Achievement since inception (2007 to June 2016):** More than 100 Infoladies are deployed in 9 districts, where they served 5.5 hundred thousand citizens, most of them are women (88 percent), and education background up to grade-10 (90 percent).

**Achievement in July 2015 to June 2016:** Deployed 20 new Infoladies in Jessore district. More than 50,000 rural citizens in 7 districts have been served at their doorstep to create smiles. A feasibility study conducted to replicate Infolady model in Haiti.

### Impact story

"Once, I was an ordinary youth, nobody recognized me. Now, I am an Infolady, everybody in my community waits for the ring from my bicycle bell"- Infolady Reshma, Jessore district.

The Infolady endeavor has enabled young women to challenge the status-quo by establishing rights to ride bicycles in communities. Infoladies achieved above average level of empowerment (6.9) and acceptance (6.4) in the community, and achieved highest level of client satisfaction (8.0) on a scale of 10. The achievement of Infolady is relatively higher in those who are 26-30 years old, married, served more than two years as Infolady, has a minimum higher secondary school certificate, shares more than 50 percent of income in her family and belongs to a joint family. Family support, empathy, affiliation with other stakeholders, use of modern ICTs, and combined service delivery approach both to the doorsteps and in a beneficiary group, made Infoladies successful as social entrepreneurs.

Citizens, who received services from Infolady, saved on average 36.9 minutes over each unit of service that they had to receive from other sources. Citizens' income is increased through appropriate use of information and technique in agriculture production, and they claim their rights to the relevant authorities as they need it. The entire benefit that received by the community citizens in financial terms is 3.21 times higher than the investment made to establish and operate Infolady Model.



**Information converted into practice**  
I am Sobur Mia (alias), residing in Kulaura, Moulvibazar. I was facing challenge in crop cultivation as I was not getting desired production. An Infolady approached me who works in my community and advises me to apply modern agricultural techniques. I learned modern system from her and applied in the full cycle of crop production. I got desired production afterwards. The empathy and assistance that I received from that Infolady enabled me to enhance my crop production and consequentially my household income. This year I sold an extensive volume of crop in local market. Thanks to Infolady for her service that I received and I sincerely wish for her improvement.

## Inclusive Healthcare

Access to quality health care remains a crucial challenge in Bangladesh. Majority of interventions emphasized predominantly on facilities related to remedial trials, but efforts related to prevention are still insignificant. Health care education and information for the citizens have great potential to reduce burden on healthcare system. Opportunities offered by information and communication technologies are not fully explored and integrated in the mainstream healthcare system. Dnet works for bringing equity in healthcare system by establishing robust systems to access information, knowledge and services through new media. Improving health-care seeking behavior is one of the key areas of Dnet's intervention. Aponjon (a mobile health initiative) and Baby Basics Bangladesh (a book and club driven initiative) are two major initiatives that were designed and operated.

### Aponjon,

Aponjon the first national scale mHealth service for expecting and new mothers, inception in 2011. It aims to improve health-seeking and preventive behaviors of pregnant women, new mother and their families and to contribute in maternal and neonatal mortality reduction. Aponjon offers health messages through website, mobile apps, mobile texts and voice message channels. It also offers 24/7 counseling-line service, where the subscribers can talk to a doctor when needed.

**Achievement since inception (2011 to June 2016):** Aponjon reached to 1.6 million subscribers in 64 districts via multiple delivery channels. The majority of subscribers (83%) resides in rural areas, 75% have monthly incomes >5000 BDT and 76% have not completed secondary school. Baby Basics program enhanced capacity of 12 local partner organizations to serve expectant mothers in 19 districts. A total of 300 local facilitators were trained, 1500 mom's clubs were formed and 32,000 Babu Barta books were provided to individual mothers for creating positive change in pregnancy and nutritional behavior indicators.

### Baby Basics

Baby Basics Bangladesh Program was initiated in 2014, aiming to connect 'motherhood' with 'reading', through introduction of Babu Barta book, a stage based guide to healthy pregnancy. The message of the Babu Barta book is disseminated through mom's clubs, where a trained facilitator facilitates book reading sessions and encourage moms to read Babu Barta and learn together.

**Achievement in July 2015 to June 2016:** In last one year Aponjon's reached 0.32 million subscribers. Two mobile apps 'Shogorbha' (for pregnant mothers) and 'Koishor' (for adolescents) were also launched during this period. The total download for Shogorbha App was 8365 and 3128 was for Koishor App. Baby Basics Program provided refresher training to 300 facilitators, formed 500 new mom's club and served 11,000 mothers. Audio version on Babu Barta book was produced and loaded to mothers and their family members' mobile phone for personal access.

### Impact story

The journey of pregnancy in rural areas is not smooth as they face multiple complication during the tenure. Our health initiatives stand beside those people for good health and well-being. The healthcare service of Dnet has reached across the country through both the digital and non-digital channels. The majority of our beneficiaries comes from regions where superstitions and unhealthy pregnancy and birth rituals constitute the bulk of indirect causes behind maternal morbidity. Service delivery through digital channels enhanced the pregnancy health performance. Minimum four ANC visits, facility-based delivery, PNC visit and early initiation of breastfeeding among beneficiaries have increased to 67, 62,



68 and 93 percent respectively, while the national average rate was 31, 37, 32 and 57 percent respectively. Inclusion of non-digital channels further enhanced the health performance, which was 87 percent for minimum four ANC visits, 64 percent for delivery at facility, 86 percent for facilities visited for PNC, and 95 percent for early initiation of breastfeeding. Integration of Babu Barta book has a positive synergy, which enhanced the care practice during pregnancy, and reading behavior of mothers and family members irrespective of the literacy. The combination of both digital channels (mHealth, AV, audio etc.) and non-digital channels (book, face-to-face counseling) holds the possibility to further boost the impact of pregnancy and nutrition.

"I've observed the low level of awareness about proper maternal and newborn care in my neighborhood among the women. Good thing is, Aponjon messages opened my eyes to many danger signs most of these women are ignorant and unaware about. When they asked about the new 'Aponjon' service for women who have children aged 1 to 5 years old, I said, 'I'm definitely signing for it.' – said Sufia Begum (alias) from Bagerhat Sadar. Many mothers received Aponjon services as they needed it. Aponjon not only made the users aware of importance of ANC but also reminded of visits at the right time. Even after child birth mothers can get the information regarding take care of new born baby.



### Impact stories



"My parents arranged my marriage last year when I was just promoted to class seven, I'm only 14 years old. I don't know what marriage actually means, what is conjugal life; I just miss my classmates, my childhood, my younger brother and my parents all the time. In July 2015 health worker Nurun Nahar Khala from LAMB met my mother-in-law and then she met me and was the first to notice that I am pregnant. As I had no clue what was happening to my body, she advised me to join mom's club the following week and also gave me a book named Babu Barta. I read all pages of this book and now I know why changes are happening to my body and what I should eat, about exercises and other things to be done. Other moms of the club love me and advise me to take special care very much as I'm the younger one." - said Afia Begum(alias), from Sotohajipur Khutapara of Badarganj upazilla of Rangpur district, who was only 14 years old and 5 months pregnant by that time.

## Innovations in Education

Dnet inceptioned school and education initiatives in 2004, which aims to innovate methods, tools and models through appropriate use of ICTs and collaborate for replication and scaling up. We target teachers, parents and students to identify the development scope, requirement and necessity from the ground in geographical, social, economic and cultural contexts of Bangladesh. Computer Learning Center (CLC), Smart Class Room (SCR) and Smart Teacher Smart Classroom (STSC) are three major initiatives which were innovated and scaled over the years. CLC empowers underprivileged youths in rural Bangladesh through computer literacy training and computer-aided education. Students are taught by trained teachers using a hands-on curriculum developed by Dnet. The SCR is a digital classroom model, introduced by Dnet, particularly in secondary grade education for a paradigm shift from traditional classroom to modern technology based classroom. STSC model facilitates teachers to make lessons on subject matters more enjoyable for children. Besides, Dnet initiated 'After School Club', which intends to improve the positivity (attitude), confidence, skills and proficiency on English and ICT of the secondary school students.

Achievement since inception (2004 to June 2016): With school and education initiatives, Dnet reached to 56 districts, where 354 CLCs and 157 SCR have been established in 408 secondary schools. Dnet developed more than 300 digital contents on different subject matters on the basis of text books. Around 5000 teachers were trained with methods of smart learning, who served more than 350,000 students for ICT skills and smart learning. The SCR model developed by Dnet has been adapted by the Ministry of Education of Bangladesh and branded as 'Multimedia Classroom' in more than 20,000 secondary schools.

Achievement in July 2015 to June 2016: Dnet served 50,000 students through CLC, SCR and STSC in this year. A new STSC portal has been developed to facilitate teachers' access to teaching materials. The initiative on 'Education through Entertainment (EE)' was conceptualized and piloted in five schools. Edutainment content, films and documentaries were the major material, which were played before or after the class schedule.

The skills, performance and confidence of teachers and students have increased substantially through application of smart learning approaches. Students exhibited better performance on average 1.67 times higher in English, 1.71 times in Science, 1.88 times in Geography, 1.84 times in Mathematics and 1.38 times in ICTs than the students in non-intervention areas. Majority of students identified the learning approaches was easy and convenient, which achieved satisfaction level above 8 on a 10 point scale.



"Smart learning approach enhanced my teaching excitement and students' attentiveness" stated a Science Teacher at Hamida Siddiq Collegiate High School, Boria upazilla of Kushtia district. He further stated that "I feel excitement, when I teach my students in the smart class room. It is a new era in my teaching career. I found students are attentive in class and keen to learn using multimedia content in the smart classroom. They can visualize the Science content and enjoy the class. It makes my teaching style easier and effective. As a result of this solution, I can equip myself well before the class schedule, and take care of my students appropriately."



## Social Accountability

Social accountability is one of the key focus of Dnet to facilitate citizen's access to public information and protection from social vulnerabilities. Citizen's access to essential information can have the potential to hold government and power holders to account. It enables citizens to actively take part in decision making process at a local level. Dnet creates non ICT and ICT based interventions to access critical information by leveraging the provision of Right to Information Act 2009. This initiative facilitates an enabling environment for the marginalized citizens for application of RTI Act 2009 through the Infolady model. It addresses the issues of awareness, information seeking process, linkage of RTI Act with marginalized livelihoods. The Use of ICTs is an integral part to enhance efficiency, effectiveness and easily tracking and follow-up of the RTI applications. Missing Child Alert (MCA) is a global initiative, where Dnet, since 2013 started playing regional responsibility for technology based system research and integration. MCA aims to respond to child trafficking and its close link with the intrinsic issue of 'missing children' in South Asia. MCA is a unique intervention that encompasses the entire scope for addressing the trafficking issue, i.e. protection, prevention, rescue, return, rehabilitation and re-integration of the victims of trafficking.

**Achievement since inception (2009 to 2016):** Dnet is the first institution who developed its Information Disclosure Policy as per the RTI Act 2009. Dnet developed a number of digital contents on government guaranteed entitlements and RTI learning. A total of 55,000 number of rural citizens were served through enlighten sessions on the issues of government guaranteed entitlements and application of RTI Act 2009 in seven districts. Most of them were female (76 percent), education was under secondary grade (90 percent) and household income was below Taka 5000 (61 percent).

Dnet designed a cross border blueprint for a technology based missing child alert and response system, which focus on tracing and rescue of missing children. A short documentary named 'Bilkis's Diary' was developed on the awareness issue of child trafficking.

**Achievement in July 2015 to June 2016:** A total of 11,021 citizens have been enlightened and benefited with the use of RTI Act. Dnet developed and piloted a RTI application tracking online platform with SMS alert to facilitate citizens for online application, respond to the application by multiple authorities with user authentication based access, and to monitor the country progress. Also, RTI learning mobile app and an audio-visual for citizens, activist and supply side authorities have been produced. Under MCA, Dnet developed a project management collaborative tools for all regional actors, and Repatriation Information Management System (RIMS) to enhance cross border coordination and quality of services for rescued victims. Training was provided to 40 early adopters in Bangladesh, Nepal and India.

### Impact story:

Awareness increased among citizens on the issues and process of RTI Act 2009, and its benefit in their personal and community life. Around 96 percent of citizens in the targeted seven sub-districts are aware about the government guaranteed entitlements. A total of 5339 marginalized citizens are assisted to apply RTI Act 2009 for access to public information, and facilitated 285 citizens to claim entitled benefits from the government.

### RTI Act and the proactive effort from Infolady changed my life



There are many people who were entitled to receive the Old Age Allowance for the senior citizens living below the poverty line. But sometimes due to systematic delays and mistakes in the system, many entitled citizens were not getting it. Jesmin Begum (alias) is such an example from Borokapon, 7 no Kulaura Union under Kulaura Upazilla of Moulvibazar district. She is a 65 year old woman who lives in dire poverty and was entitled to get the allowance but faults and delays in the processing and repeated reluctance of local authorities deprived her of it.

Luckily for Jesmin Begum, she was a member of Infolady Panna Aktar's dependent group. Jesmin Begum first heard about the RTI law from Panna Aktar and immediately asked if that can help her get the allowance. Upon hearing the request, Infolady Panna Aktar decided to file a complaint through RTI tracking system under the RTI Act, 2009. Her appeal reached the authority and Jesmin Begum was included in the updated list for receiving the allowance and other necessary steps were taken. The Chairman of Kulaura UP called to Jesmin Begum and Infolady Panna Aktar and informed them of the update. Jesmin Begum submitted her relevant documents and from the following month she started getting Old Age Allowance. Infoladies serve as critical intermediaries to improve the livelihoods of the people of the community and in this case, helped a senior citizen with the help of the RTI Act, 2009. Jesmin Begum states that she is very happy now and grateful to RTI and Infolady Panna Aktar.





# DNET'S DEPARTMENTS

**Programs:** It designs replicable and scalable programs that contribute to the Sustainable Development Goals for creation of social impact in the lives of women, children and youths. The domains under the SDGs mentioned in Page-11 are the program priorities of Dnet. By harnessing the power of innovation, Dnet designs and implements high impact and sustainable program solutions for the community. Infolady, Aponjon, Missing Child Alert, Rights to Information are the example initiatives of this department.

**Innovations and Solutions:** This department has been renovated this year with the aim of creating solutions that resonate the needs and expectations of the market. Being a social enterprise with wide ranging experience in designing sustainable and scalable solutions, this department has been created with a vision to utilize this expertise. The Tele-VAS platform, call center, web and mobile apps based content, Project Monitoring and Reporting System, business insights are the key example solutions of this department.

**Information Technology:** This department ensures quality technology products that creates social impact, as well as enhance efficiency of institutions. This department creates IT solutions for internal efficiency, products for community, and serves external requirements through application of human-centered design approach.

**Impact:** This department facilitates better construction of the programs and actions methodically, through placing the evaluation, research and learning results. Impact department is responsible for designing monitoring and evaluation plan, evaluation research, synthesis of learnings, and present the results for annual report. This year, Impact department conducted interim evaluation of Infolady initiative, end evaluation of Baby Basics Program and evaluation of Interactive Computer Learning Club.

**Communication and Partnership:** It emphasizes on establishing strong and positive relationships through effective communication and partnership. This department is responsible for overall creative design, branding, maintaining liaison with partnership and stakeholder, public relations, materials development and promote Dnet's initiative through social media and web platform.

**Admin:** Admin team provides day-to-day business support to ensure Dnet's commitment. Admin department comprises with general administration, procurement, logistics, security and risk management, support to local and international administrative affairs. This year, admin team organized a fire drill at the office premises in collaboration with Bangladesh Fire service & Civil Defense.

**Finance and Enterprise:** This department is a combination of accounts, finance and enterprise management unit. They are responsible for both grants and non-grants management, financial planning, budgeting and forecasting, assets and liabilities management, partners' financial monitoring, and oversee enterprises investment and profitability. Dnet has its own financial management policy, which complies with Generally Accepted Accounting Principles (GAAP), International accounting standards (IAS) and Bangladesh Accounting standards (BAS). This year, finance and enterprise department produced a new guideline on Grants Management for Partner NGOs.

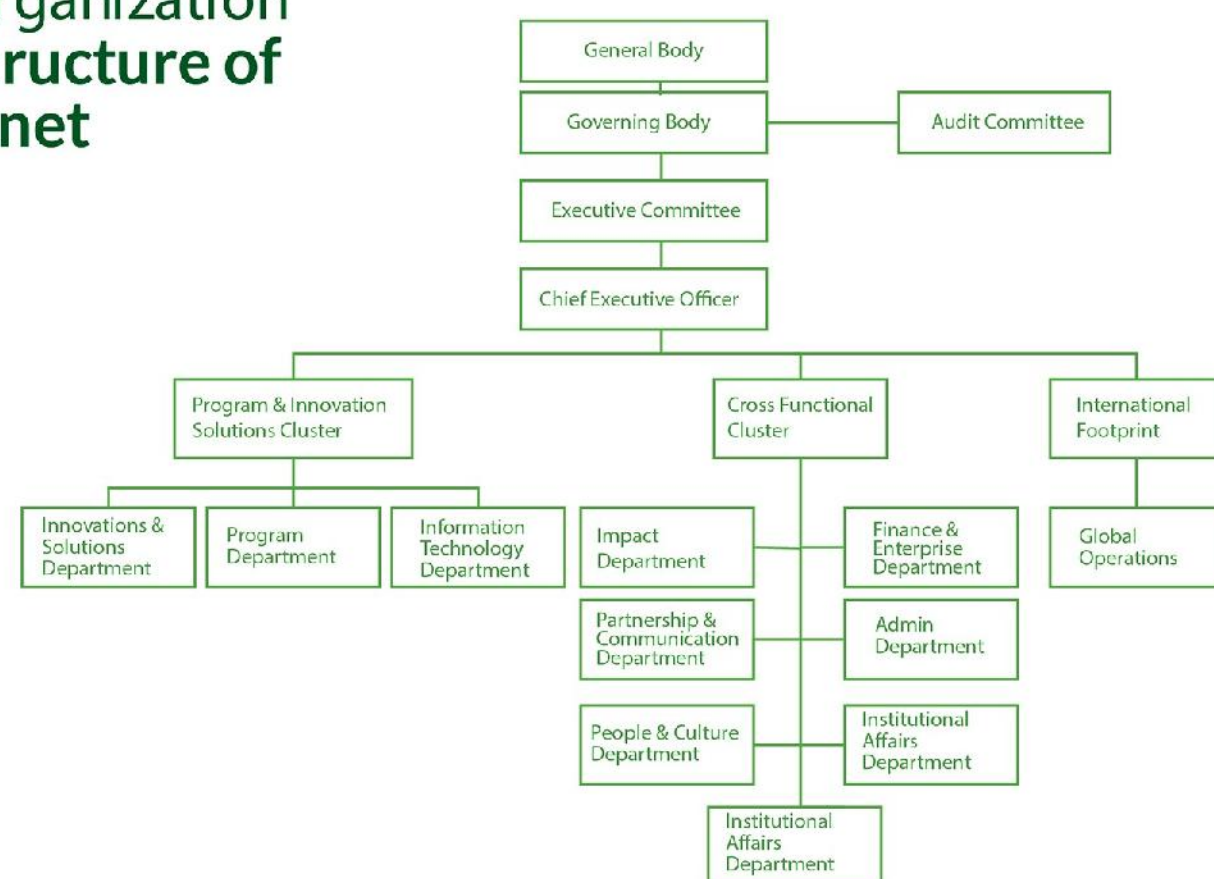
**Global Operations:** This department has been formed recently to maintain coordination with Dnet Global, coordination and liaison for replication of Dnet's innovations beyond Bangladesh. This year, a feasibility study has been conducted to replicate Infolady Model in Haiti.

**Institutional Affairs:** Institution Affaires department is responsible for taking care of the institutional governance and compliance, keeping relationships with regulatory bodies, oversee institutional policies to keep it updated and support for legal contracting.

**People and Culture:** This department is mainly responsible for talent acquisition, development and retention. Dnet hosts 100+ young professionals from a diversity of disciplines, expertise and culture who shape our goal and bring positive changes within Bangladesh and beyond. We put a matrix management style into practice, so people can work across the organization and make an impact. In this year, a new performance management system (Management by Objective) has been initiated to introduce appraisal.



## Organization structure of Dnet



## Policies and Framework of Internal Governance (FIG)

Policies and Framework of Internal Governance (FIG)

Dnet is a policy-based institutions, which has the following policies in place:

1. Human Resource Management Policy
2. Financial Management Policy
3. Gender Policy
4. Child Protection Policy
5. Code of Conduct, Disciplinary Rules and Regulations
6. Prevention of Sexual Harassment policy
7. Information Disclosure Policy
8. Procurement Policy
9. Institutional Management Policy
10. Asset Management Policy

Framework of Internal Governance (FIG)

'Framework of Internal Governance' or FIG is a comprehensive set of policies which lay the foundation of Dnet and works as the basis for conducting its operations. These policies are strictly followed, reinforced, updated and practiced to ensure accountability from bottom-up and provide an overall organizational policy structure as a standard for all to maintain.

## Governance

**General Body:** General body is the highest decision making platform of Dnet. General body meets biennially to select the governing body members who act as the apex decision making authority for next two years. General Body is comprised of 27 renowned personalities and Chief Executive Officer is the Member Secretary of the General Body.

**Governing Body:** Governing Body consists of maximum 11 members and is the highest decision making entity between two meetings of the General Body. Governing Body convenes at least twice in every year to review the institutional progress, provide guidelines and insights, and govern the direction. Governing Body appoints Executive Committee members for one year.

**Executive Committee:** Executive Committee is a five member body, where two members are directly elected by the staff members to uphold employees' interest. Executive Committee meets at least six times in a year to support the dynamic executive team. It keeps balance between power of the Chief Executive Officer and policy making bodies, as well as ensuring continuous improvement of institutional policies.

**Independent Audit Committee:** Dnet has a three member independent audit committee, where the Chairperson and one member are from two reputed institutions. The Audit Committee reports directly to the Governing Body.

## Governing Body Members for FY 2014-2015 to FY 2015-2016

1. Dr. Toufic Ahmad Chowdhury, Chairman
2. Rafiqul Islam Rowly, Vice-Chairman
3. Barrister Sara Hossen, Vice-Chairman
4. Dr. Ananya Raihan, Member Secretary and CEO
5. Professor Mustafizur Rahman, Member
6. Dr. Shah Md. Ahsan Habib, Treasurer
7. Dr. Sarwar Uddin Ahmed, Member
8. Mr. A.K.M Fahim Mashroor, Member
9. Ms. Rokia Afzal Rahman, Member
10. Ms. Samira Zuberi Himika, Member
11. Ms. Taslima Mishu Rahman, Member



## New Governing Body Members for FY2016-2017 to FY 2017-2018

**Dr. Toufic  
Ahmad Chowdhury**

Chairman,  
Governing Body

Professor Dr. Toufic Ahmad Choudhury is a leading Economist in Bangladesh and holding a distinguished specialization in Banking and Financial Sector. Currently, he is the Director General of Bangladesh Institute of Bank Management (BIBM).



**Barrister Sara  
Hossen**

Vice-Chairman,  
Governing Body

Barrister Sara Hossain is practicing in the Supreme Court of Bangladesh, mainly in the areas of constitutional, public interest and family law, since 1992. Currently, she is the Honorary Executive Director of Bangladesh Legal Aid and Services Trust (BLAST).



**Ms. Rokia Afzal  
Rahman**

Vice-Chairman,  
Governing Body

Ms. Rokia Afzal Rahman is a leading woman entrepreneur and a former Adviser to the Caretaker Government of Bangladesh. Ms. Rahman started her business career with an agro-based company in 1980 and further diversified her business into insurance, media, financial institutions and real estate. She is the founder President of Bangladesh Federation of Women Entrepreneurs-BFWE. She has received several international and national awards



**Mr. Rafiqul  
Islam Rowly**

Member,  
Governing Body

Mr. Rafiqul Islam Rowly is an industry leader and served as the President of BASIS (Bangladesh Association of Software and Information Service) from 2008-09. Currently, he is the Managing Director of CSL software Ltd, Bangladesh..



**Professor.  
Mustafizur Rahman**

Member,  
Governing Body

Professor Mustafizur Rahman is a macro-economist and public policy analyst. Currently, he is the Executive Director of the Centre for Policy Dialogue (CPD), the leading policy think tank in Bangladesh.



\*Please put profile of new GB members. Please decide, what is the best order to place the name of GB members?

**Dr. Shah Md. Ahsan Habib**

Treasurer,  
Governing Body

Dr. Shah Md. Ahsan Habib's professional expertise is in the area of International Business, Banking & Finance, Green Banking and Rural Finance. Currently he is the Professor and Director (Training) at Bangladesh Institute of Bank Management (BIBM).



**Mr. A.K.M  
Fahim Mashroor**

Member,  
Governing Body

Mr. A. K. M. Fahim Mashroor is one of the most successful young entrepreneurs in the country in the area of ICT and e-commerce, Fahim Mashroor founded Bdjobs.com (the online employment exchange in Bangladesh) in 2000 right after completing his education from University of Dhaka. Currently, he is the Chief Executive Officer (CEO) of bdjobs.com Ltd. He also served as the president of BASIS.



**Dr. Sarwar  
Uddin Ahmed**

Member,  
Governing Body

Prof. Sarwar Uddin Ahmed is an expert on Relationship Banking, International Business, Banking & Finance and Green Banking. Currently, he is the Dean, School of Business, and Independent University, Bangladesh.



**Dr. Ananya  
Raihan**

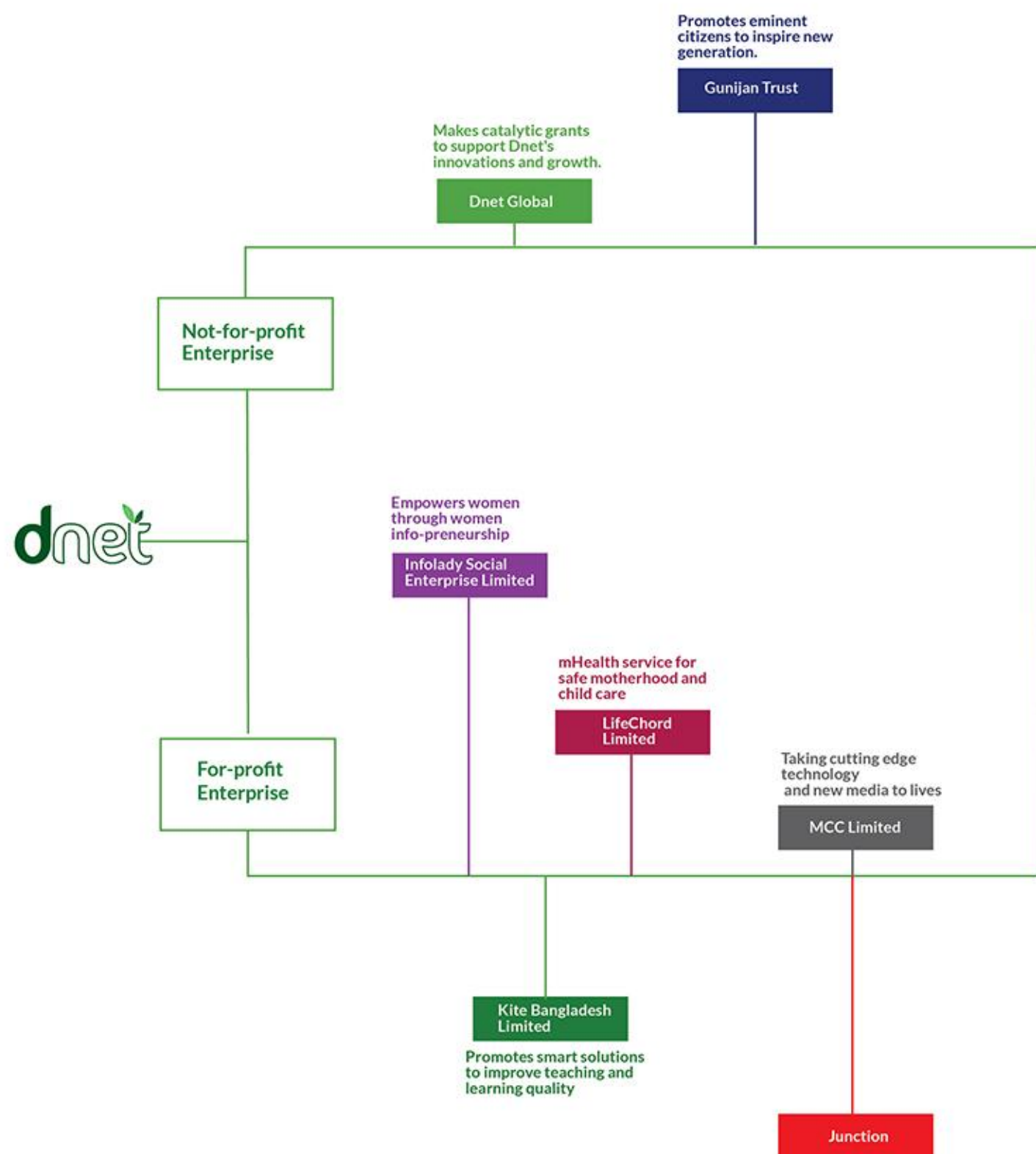
Member Secretary  
and CEO

Dr. Ananya Raihan is a social entrepreneur, Ashoka Fellow and initiator of many scaled up (ICT4D) initiatives in Bangladesh. He is an economist and also public policy analyst. He is the Chief Executive Officer (CEO) of Dnet at present.





# Dnet's Ventures and Affiliates



## MCC

Multimedia Content and Communications Limited (MCC): MCC Limited is a pioneer in digital content in Bangladesh which was spinoff from Dnet in 2009. MCC is the market leader in mobile application development. The core portfolio of MCC Limited includes multimedia content, mobile application and web application development. MCC has also gained high level expertise in capacity development and large scale IT and learning event management. MCC Limited played a very important role in creating a class of mobile application developers in Bangladesh in collaboration with ICT Division, Bangladesh [www.mcc.com.bd]. In FY 2015-2016 MCC's financial turnover was around 35 million BDT.

## Infolady

Infolady Social Enterprise Limited: Infolady Social Enterprise Limited is institutionalized as an independent venture for scaling-up Infolady model in Bangladesh (recently rebranded as Kallyani), which has been developed by Dnet over 10 years of experimentation. Infolady is a model of entrepreneurship by the women and for the women, which contributes to the global goal SDG-5 (Gender Equality) and SDG-8 (Decent Work and Economic Growth). This enterprise offers information powered services and products for the community women to deliver to the door steps of the community dwellers using modern digital and non-digital channels. It targets to reach all the geographic units in Bangladesh to multiply the impact. [www.infolady.com.bd].

## Life Chord

LifeChord Limited: LifeChord Limited is spin-off from the Dnet's 'Aponjon' initiative in early 2016. It offers an array of healthcare and wellbeing services to customer groups using digital channels, which contributes to the SDG-3 (Good Health and Well-Being). The featured flagship brand of LifeChord is 'Aponjon' mHealth service, which primarily serves expectant and new mothers and their families in Bangladesh. The horizon is quickly expanding to include new services like early childhood development, adolescent wellbeing including access to information and behavioral change to prevention of non-communicable diseases.

## Kite

Kite Bangladesh Limited: Kite Bangladesh Limited works in the domain of education, starting from early childhood up to secondary grade of education. To implement the vision, Kite Bangladesh is focused with a mission to serve the society through providing innovative and affordable education products and services, for stakeholders ranging from children, youth to adults for bringing changes towards quality life. Kite contributes to the global goal SDG-4 (quality education). Kite Bangladesh was launched in 2010, and has been renovated in 2016 with a renewed mission. [www.kitebd.com].

## Gunijan

Gunijan Trust: Gunijan Trust leads the largest electronic journal of Bangladeshi eminent personalities and aims to inspire the children and young generation of the nation. Gunijan had been grown and nurtured by Dnet since 2003 and was spinoff after nine years as not-for-profit entity. It runs on passion and patriotism, aided by voluntary and sponsorship contributions. As of June 2016, Gunijan hosts the life story of 109 eminent personalities in the area of liberation movement, literature, education, law, science, social science, music, fine arts, philosophy, performing arts, mass media, human rights, sports etc. [www.gunijan.org.bd].

## Junction

Junction: Junction Bangladesh aims to promote entrepreneurship by building Research and Development (R&D) culture and protecting IPR of innovators. Junction is designed to play a role in supporting innovators in 'proof of concept', 'commercialization' and 'seed funding'. This initiative targets to establish proven phases and steps for entrepreneurship ecology, stimulate R&D culture and IPR practices, ensure appropriate resource for innovators and entrepreneurs, connect for partner opportunities and scopes in innovation for social good. [www.junction.ventures].

## Dnet Global

Dnet Global: Dnet Global, a new global social impact endeavor, works to create impact through technology and innovation. It has been launched on June 16, 2015 in San Francisco, USA. It aims to promote scalable and replicable innovations of Dnet, harness the power of its friends, and ensure support for a growing number of Dnet's innovations. Dnet Global makes catalytic grants to support Dnet's new and ongoing initiatives. It connects diaspora with their communities, so that they can play active roles in developing the marginalized part of the world. Moreover, it helps Dnet to grow and innovate new solutions that creates sustainable impact in the marginalized communities in Bangladesh. [www.dnetglobal.org].



# Message

from  
Chairperson



I am delighted to present the Annual Report 2016 which gives an interpretation of the activities of Dnet.

We celebrated 15 years of engagement in Bangladesh via development interventions and actions. In these important moments, we found that our programmatic interventions are constantly contributing to desired changes in both local and global spheres. While laying the foundation, Dnet was conducting action research and implementing ICT4D initiatives which delivered its stakeholders to achieve an inner understanding of progression in ICT and its significant impact in our society. From the beginning to current time Dnet serves 3 million people through its interventions and reached 64 districts of Bangladesh.

In 2016, Dnet has begun its new journey of Dnet 3.0 with new mandate of social enterprise, which is a remarkable footstep for Dnet. However, we are thankful to our partners, donors, workers and well-wishers for being with us and bringing new innovations and impact for society. I believe that, Dnet has some crucial responsibilities for the society as well as for the nation and it's able to serve the target population to improve livelihood and wellbeing. Through the journey of Dnet, it has implemented many result oriented services and solutions for development of society.

"Good Health and Well-being" is one of the important goals of SDGs, we have embraced this goal with our mandate. Dnet is designing new services to create value in the existing health system which entails information and reasonable health service solutions for mass people at the reach of their hands. Our society and community faced several socio-economic problems over the years and many of those are yet unsolved; i.e. poverty, maternal and child mortality, quality health care and so on. There are various institutions who provided many kinds of solutions, unfortunately those were not long lasting. Dnet keeps these gaps in mind to when designing new solutions. Nevertheless, Dnet has wide and empirical experience to bring new innovative solutions to the table and drive them into scalable and sustainable outcomes. We all know that one of the most effective channels for eradicating poverty, creating wealth and enhancing competitiveness is through the acquisition, adaptation and application of relevant technologies. Let us turn the digital divide into digital opportunity.

I am happy that Dnet did not limit its efforts for own innovative activities only, but also promoting others' innovations at a national and international scale. I applaud the young team of Dnet on their success and I wish all an enlightening and memorable experience.

Dr. Toufic  
Ahmad Chowdhury

# Message

from  
CEO



This year Dnet celebrated 15 years journey, the year 2016 marked the transition of Dnet to its new identity and also moving into its strategic phase of next five years of social entrepreneurship. This report presents snapshots of Dnet's efforts from July 2015 to June 2016.

Dnet is always moving forward with its actions on purely solution based design considering the impact on society and community. There are various problems, and we know that there are inevitable solutions to them as well. Through harnessing the power of ICT, Dnet has been designing and developing efficient service solutions which are cost-effective, scalable and replicable.

We declaimed the year 2016 as its transformative year, where many changes have been introduced in its mandate and functions. We have embraced sustainable development goals (SDGs) with our activities. We took the initiative to expand our innovative services and solutions, which will be served the ones in need. Not only that, we have focused on impactful and scalable initiatives with high sustainability for welfare of the society and community. Our prime focus on strengthening our organizational sustainability includes augmenting our financial capability, and reducing donor dependence.

Being a social enterprise with wide-ranging experience in designing sustainable and scalable solutions for problems of the community and the individual, Dnet aims to create products that align with the needs and expectations of the market. Besides, Dnet also encourages new innovations for developing the culture of entrepreneurship to let new enterprise endeavors prosper. In this year, new social enterprises emerged as independent bodies to scale up the intervention for sustainability.

I would like to put my sincere appreciation to the Governing Body, without whose invaluable guidance and support our achievements over the year would not be possible. We are grateful to all of our partners and stakeholders for their continuous support.

Dr. Ananya Raihan



## Bangladesh Government



Ministry of Health & Family Welfare;  
ICT Division; Ministry of Labour & Employment;  
Bureau of Manpower, Employment and Training (BMET);  
Ministry of Science and Technology



তথ্য কমিশন



## International agencies



## Countrywide partner network



## Corporate Partners



# Financial Report



**Independent Auditor's Report**  
To  
**The governing body of Dnet**

We have audited the accompanying consolidated financial statements of "Dnet" which comprise the consolidated statement of financial position as at 30 June 2016, consolidated statement of income and expenditure and consolidated statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory notes.

**Management's Responsibility for the Consolidated Financial Statements**

Management of "Dnet" is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Bangladesh Financial Reporting Standards (BFRSs), and for such internal control as management determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement.

**Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Bangladesh Standards on Auditing (BSAs). Those standards require that we comply with ethical requirements, plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Opinion**

In our opinion, the consolidated financial statements of "Dnet" presents fairly, in all material respects, the financial position as at 30 June 2016 and its financial performance and cash flows for the year then ended in accordance with Bangladesh Financial Reporting Standards (BFRSs) and other applicable laws and regulations.

**We also report that:**

- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof.
- In our opinion, proper books of account have been kept by the Company as required by law so far as appears from our examination of those books.
- In our opinion, the consolidated statement of financial position and the consolidated statement of income and expenditure dealt with by the report are in agreement with the books of accounts.

Dhaka,  
28 February 2017

*ACNABIN*  
**ACNABIN**  
Chartered Accountants

**Dnet**  
**Consolidated Statement of Financial Position**  
as at 30 June 2016

Notes	30.06.2016	30.06.2015
	Taka	Taka
<b>ASSETS</b>		
<b>Non-Current Assets</b>		
Property, Plant and Equipment	3 24,559,083	27,336,282
Construction Work in progress	2,748,069	-
Intangible Assets	4 1,586,774	810,180
Investment	5 4,595,000	4,145,000
	<u>33,488,927</u>	<u>32,291,462</u>
<b>Current Assets</b>		
Loan, Advance & Prepayment	6 5,955,122	5,197,433
Advance Income Tax	7 786,953	935,457
Inter Project Loan	8 -	-
Accounts Receivable	9 3,670,023	14,696,496
Security Deposit	10 17,500	24,500
Cash & Bank Balance	11 23,981,059	43,475,152
e-money	6,536	-
	<u>34,417,193</u>	<u>64,329,038</u>
<b>TOTAL ASSETS</b>	<u><b>67,906,120</b></u>	<u><b>96,620,500</b></u>
<b>FUND AND LIABILITIES</b>		
<b>Fund</b>		
Fund Account	12 35,772,748	26,799,112
Fixed Assets Fund	13 4,564,414	6,442,919
Intangible Assets Fund	14 1,475,765	810,177
HR Management Fund	15 13,330,736	13,246,729
Grant in Advance	16 10,823,145	38,347,925
	<u>65,966,808</u>	<u>85,646,863</u>
<b>Current Liabilities</b>		
Accounts Payable	17 531,695	9,770,390
Unearned Revenue	18 398,840	130,729
VAT & Tax Payable	19 -	172,594
Provision for Expenses	20 1,008,778	899,924
Inter Project Loan	21 -	-
	<u>1,939,313</u>	<u>10,973,637</u>
<b>TOTAL FUND AND LIABILITIES</b>	<u><b>67,906,120</b></u>	<u><b>96,620,500</b></u>

The annexed notes form an integral part of these Financial Statements.

*Chairperson*  
Chairperson  
Dnet

*Chief Executive Officer*  
Chief Executive Officer  
Dnet

This is the Consolidated Statement of Financial Position referred to in our separate report of even date.

Dhaka,  
28 February 2017

*ACNABIN*  
**ACNABIN**  
Chartered Accountants